

Transforming Healthcare in Latin America

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auna

A photograph of two surgeons in an operating room. The surgeon on the left is a woman wearing a pink hairnet and a white surgical mask. The surgeon on the right is wearing a blue hairnet, a blue surgical mask, and a head-mounted magnifying device. They are both focused on a surgical procedure. The background shows a large, circular surgical light.

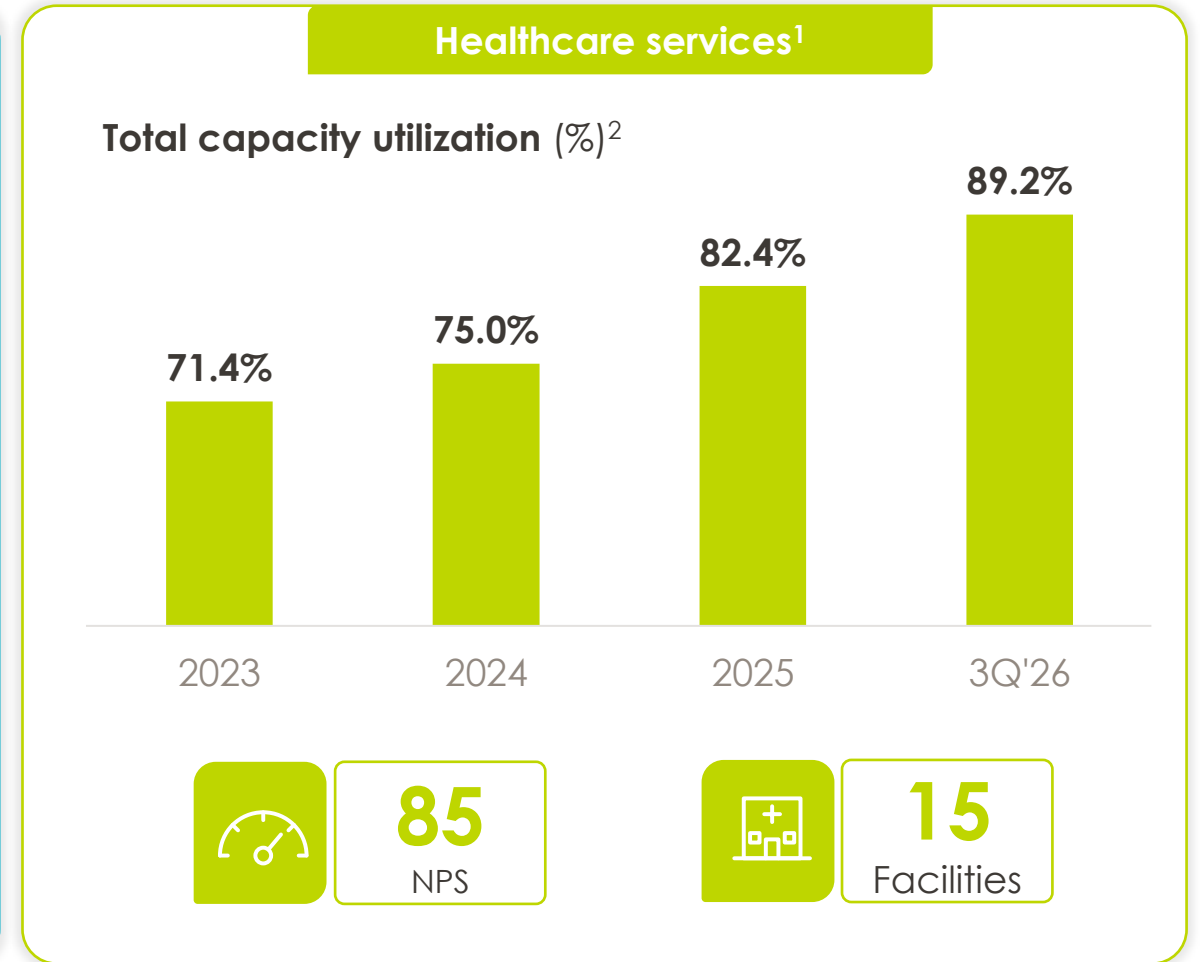
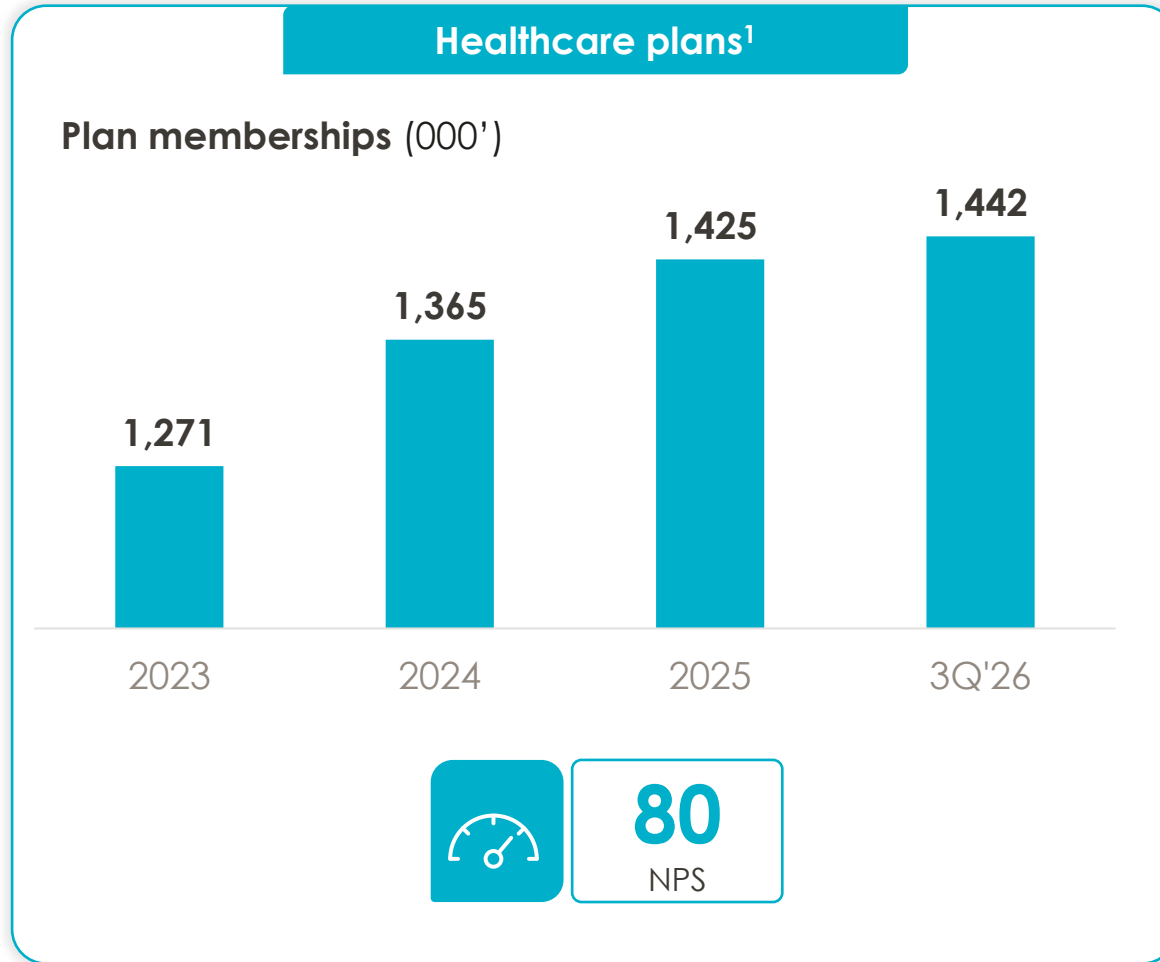
Peru:
**Scaling Capacity
for Growth**

Vicente Checa
Peru Healthcare Network

**Auna
2026
Investor
Day**

October 22, 2026

Consistent track record drives high utilization, creating room for strategic capacity expansion



Note: 1. NPS (Net Promoter Score) as of YTD August 2026. 2. Total capacity utilization for 2023–2025 reflects full-year figures; 3Q'26 reflects the quarterly figure.

Leading market share positions support sustained growth

Auna's market share in healthcare services ¹

		Lima		Outside of Lima	
					
	Outpatient Visits	17%	2	41%	1
	Deliveries	15%	3	23%	1
	Surgeries	11%	4	18%	2
	Emergencies	9%	4	33%	1

Auna plans market share

44%

Private Health Plan Membership Share²

83%

Oncology Market Share³

Oncosalud with ~1 million plan memberships
~10x more than next competitors

Top-of-Mind Awareness

55%

of Peruvians mention
Oncosalud first for
oncology protection

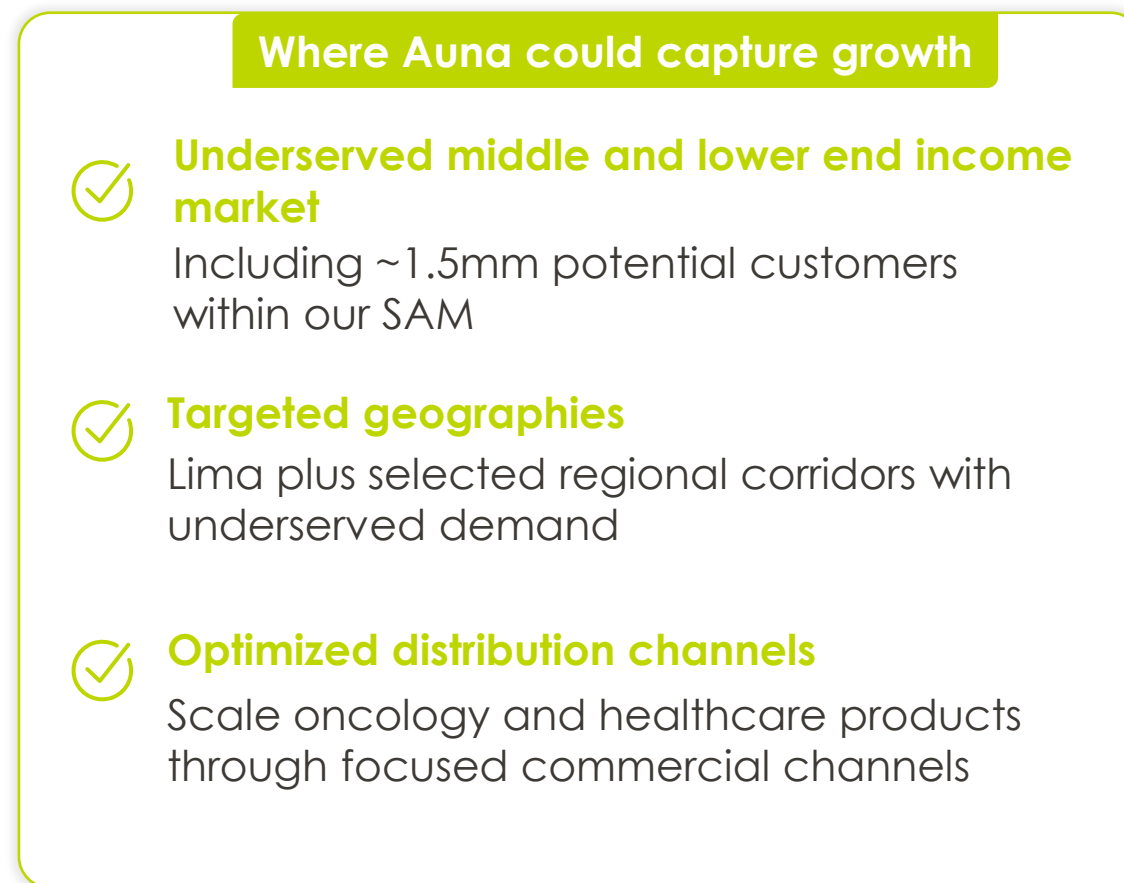
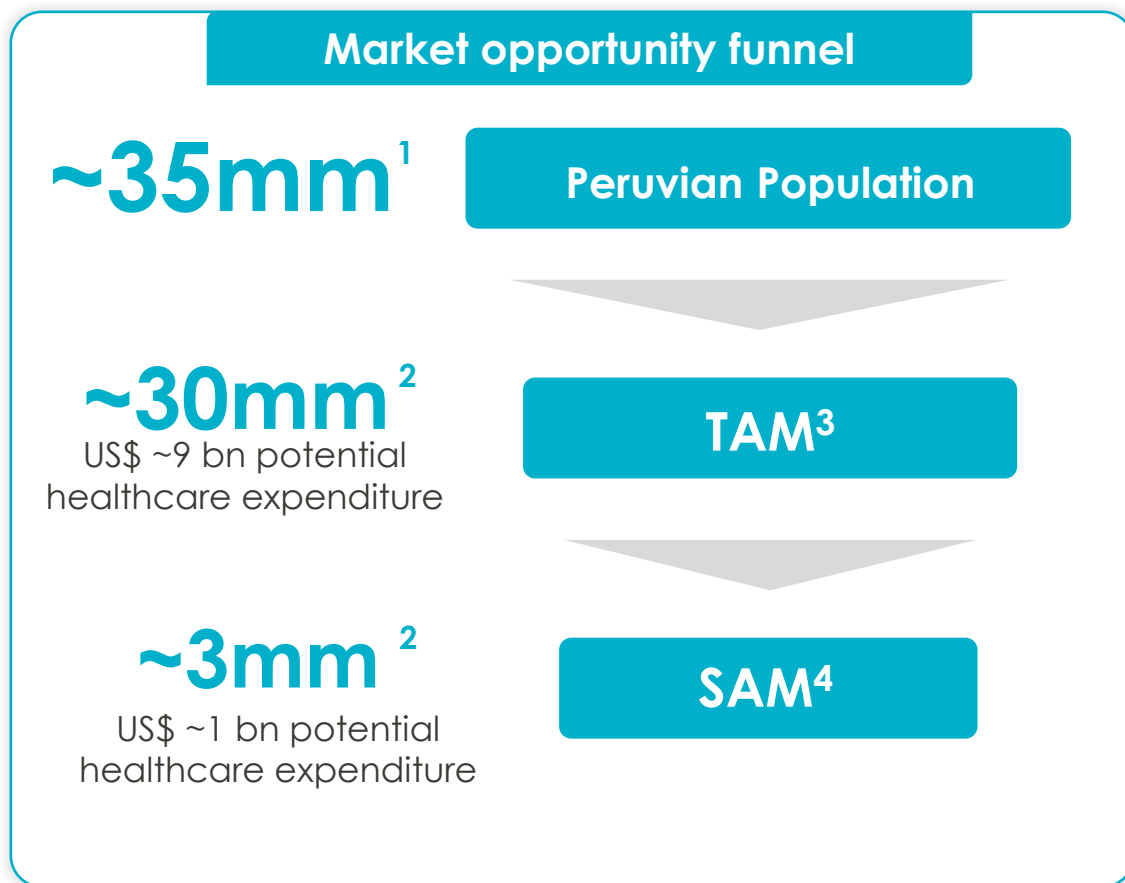
90%

of Peruvians
are **aware of**
Oncosalud

Sources: SuSalud, Ipsos, Peru Brand Tracking Survey.

Notes: 1. As of July 2026. 2. Excludes EPS. Includes all Auna plan memberships, as well as private plans offered by insurers and prepaid healthcare providers. 3. As of 2025. Auna figures include oncology plan memberships only.

A large addressable market creates additional headroom for growth in Peru



Sources: CPI Research, INEI, SUSALUD, RENIEC, ENAHO.

Notes: 1. As of 2026 2. As of May 2026. 3. TAM: Total Addressable Market 4. SAM: Serviceable Available Market.

Scaling a proven integrated platform for the next phase of growth

Patient experience & population health¹



71k high-risk screenings

262 patients in chronic disease programs

>62% 12-month persistence in target segments

Medical excellence & governance²



< 4 Weeks Time diagnosis to-treatment

>74% Adherence to Clinical Practice Guidelines

Care management & clinical outcomes



75%³ 5-year cancer survival rate vs **69%**⁴ in the U.S. and **55%**⁵ in U.K.

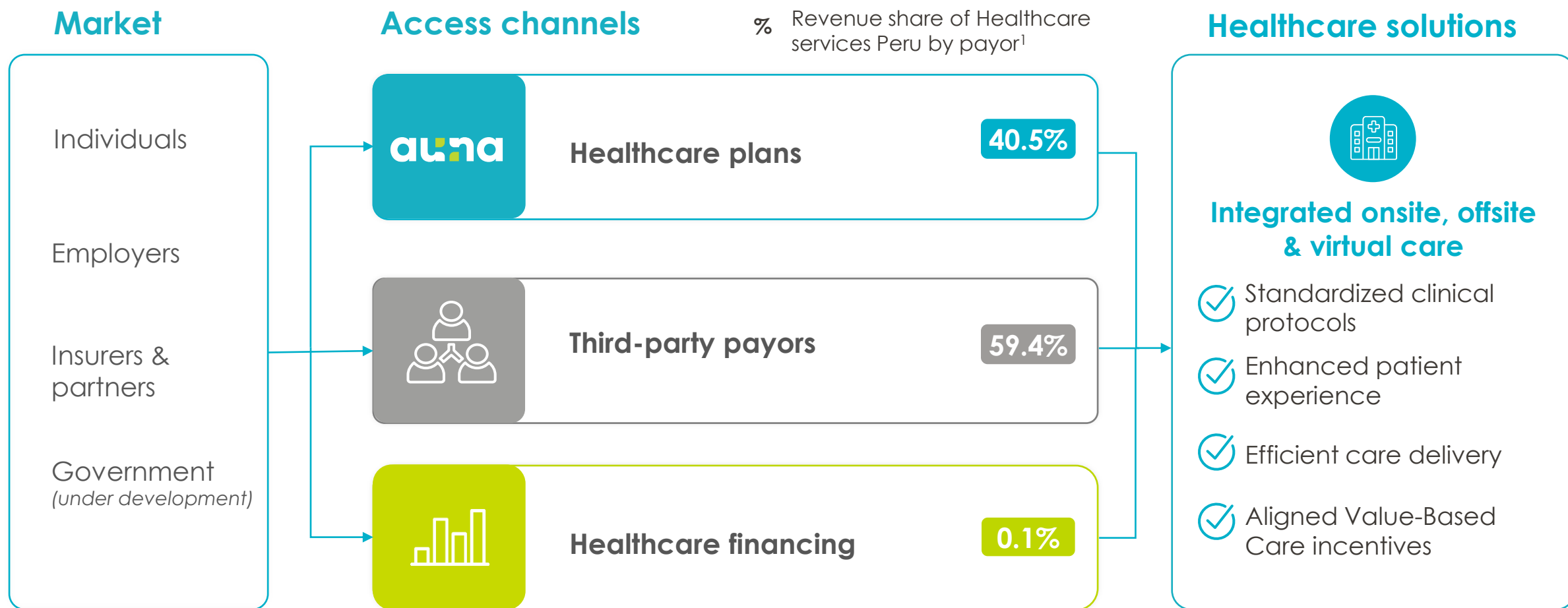
>85%⁶ ICU Utilization

50%⁷ Oncology MLR vs. **76%**⁸ in the region and **87%**⁹ in U.S.

Sources: American Cancer Society. Cancer Facts & Figures 2025, NHS England.

Notes: 1. Chronic disease program data as of September 2026; early detection is as of YTD July 2026 and 12-month persistence data as of May 2026. 2. As of August 2026. 3. As of August 2025. 4. As of December 2025. 5. As of April 2026. 6. As of August 2026. 7. As of 2Q'26. 8. Considers the median of MLR metric for HAPVIDA and Rede D'or (Sulamerica) as of 2Q'26. 9. Considers the median of MLR metric of comparable companies in US (Cigna, UHG, Humana, Elevance, Centene, CVS, Molina, Alignment, Aflac) as of 2Q'26.

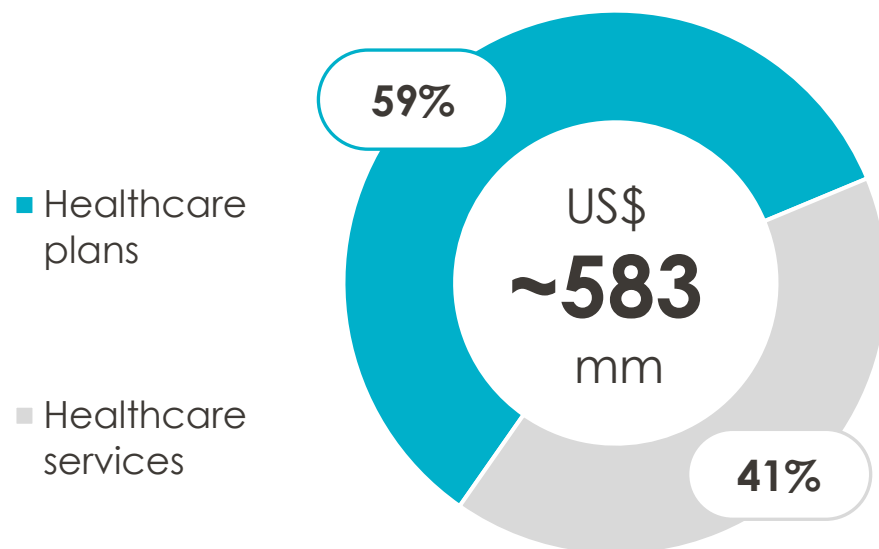
A multi-channel access model connects patients to Auna's integrated care platform



Note: 1. Revenue share data as of LTM 2Q'26.

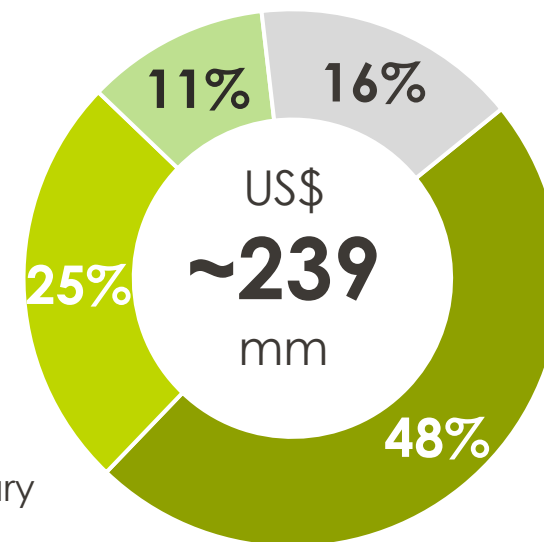
Auna Peru combines healthcare plans with a diversified third-party payor mix

Peru Operations: Split of sales¹



Healthcare services third-party payor mix¹

- EPS²
- Insurance companies
- Out-of-pocket
- Others (International, Self insurance, Complementary SCTR/SOAT)³



Notes: 1. As of LTM 2Q'26. 2. EPS stands for *Entidades Prestadoras de Salud*, which are private health insurance companies that provide EPS plans. 3. SCTR refers to Complementary Work Risk Insurance; SOAT refers to Mandatory Traffic Accident Insurance.

Expanding high-complexity specialties from Auna's oncology platform



Over **30 years** of experience in clinical protocols, talent retention, and high-complexity medical governance

Scaling our core specialties



+20%
Neurosurgery
revenue
(Spine & Tumors)



+10%
**Traumatology
& orthopedics**
surgery
revenue



+5%
Cardiovascular
surgery
revenue
(including TAVI²)

Arrhythmia HPCU³
 **1st in Peru**
EFQM-accredited
Arrhythmia Unit⁴

Notes: 1. Revenue growth by specialty, YTD Aug '26 vs. YTD Aug '25. 2. TAVI: Transcatheter Aortic Valve Implantation. 3. HPCU: High-Performance Clinical Unit. 4. EFQM: European Foundation for Quality Management.

Peru's hub-and-spoke expansion combines near-term optimization with national growth

Lima network optimization

Short term



+19

Outpatient
offices



+9

Outpatient
Oncology offices



+30

Bed
capacity

Medium term



+20

Outpatient
oncology offices



+50%

Inpatient
capacity



+90

Bed
capacity

National growth

Medium term



Torre Il Vallesur in Arequipa



+40

Bed
capacity



+20

Outpatient
offices



Imaging Alliances
(Lima, Arequipa, Piura)



Exploring bolt-on M&A opportunities
across the country

B2G

Short term



Trecca Ambulatory Center

Peru demonstrates Auna's integrated model at scale



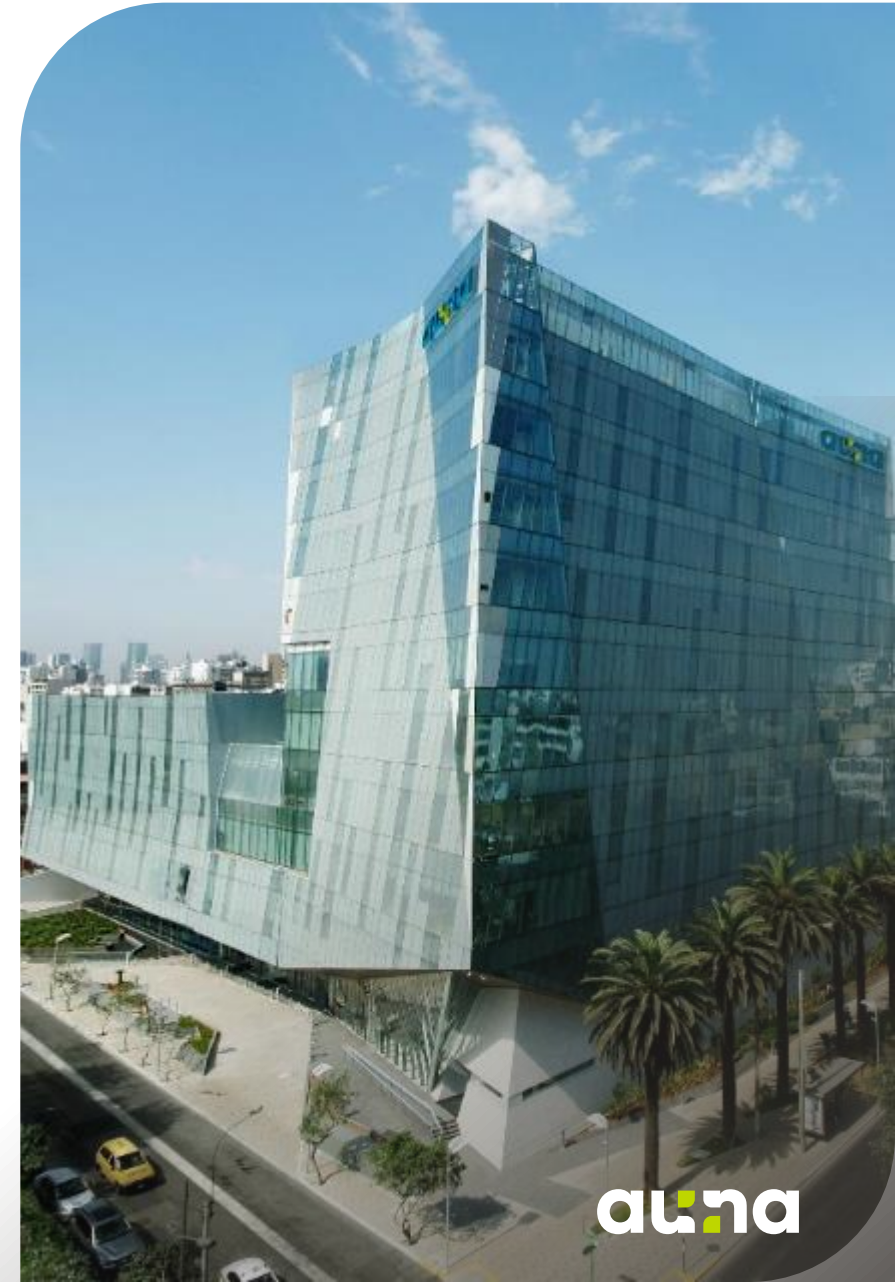
Proven integrated model supporting care quality, efficiency, and stable MLR.



Shifting mix toward high-complexity care and own-access members.



Disciplined hub-and-spoke expansion targeting the mid-price market.



alena