

Transforming Healthcare in Latin America

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A photograph of two surgeons in an operating room. The surgeon on the left is a woman wearing a pink hairnet and a white surgical mask. The surgeon on the right is wearing a blue hairnet, a blue surgical mask, and a head-mounted magnifying device. They are both focused on a surgical procedure. A large, circular surgical light is visible in the background.

Welcome and
opening remarks

Lorenzo Massart
EVP of Strategy & ECM

**Auna
2026
Investor
Day**

October 22, 2026

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The 2026 financial guidance reflects management's current assumptions regarding numerous evolving factors that are difficult to accurately predict, including those discussed in the risk factors set forth in the Company's Form 20-F filed with the U.S. Securities and Exchange Commission. Reconciliations of forward looking non-IFRS measures, specifically the 2026 EBITDA Guidance, to the relevant forward-looking IFRS measures are not being provided, as the Company currently does not have sufficient data to accurately estimate the variables and individual adjustments for such variance and reconciliations. Due to this uncertainty, the Company cannot reconcile projected EBITDA to projected Net income without unreasonable effort. The 2026 financial guidance constitutes forward-looking statements.

Meet Auna's speakers



Suso Zamora Leon
President and Executive
Chairman of the Board



Gisele Remy
Chief Financial Officer and
Executive Vice President



Lorenzo Massart
Executive Vice President of Strategy
and Equity Capital Markets



Rayet Harb
Executive Vice President
of Operations



Alejandro Torres
Leader of Monterrey
Healthcare Network



Vicente Checa
Leader of Regional Access
& Peru Healthcare



Pablo Cervera
Leader of Colombia
Healthcare Network

Today's agenda

Video

- **Welcome and opening remarks**
Lorenzo Massart, EVP of Strategy & ECM
- **Corporate Video: The Engines of Growth**
Auna
- **Auna's Regional Growth Strategy**
Suso Zamora, Executive Chairman & President
- **Turning Strategy into Shareholder Value**
Lorenzo Massart, EVP of Strategy & ECM
- **Peru: Scaling Capacity for Growth**
Vicente Checa, Peru Healthcare Network
- **Trecca Ambulatory Center: Unlocking Low-Risk Growth**
Suso Zamora, Gisele Remy and Vicente Checa
Moderated by Lorenzo Massart
- **Colombia: Scaling Within the Universal System**
Pablo Cervera, Colombia Healthcare Network

Panel

Panel

- **Mexico: From Monterrey to a National Leader**
Alejandro Torres, Mexico Healthcare Network
- **Value-Based Care: Better Outcomes, Better Economics**
Suso Zamora and Rayet Harb
Moderated by Lorenzo Massart
- **Digital Strategy: Scaling the AunaWay Through Digital, Data and AI**
Rayet Harb, EVP of Operations
- **Financial Strategy: Profitable Growth and Cash Generation**
Gisele Remy, CFO and EVP of Finance
- **Executive Q&A Session**
Leadership team
- **Closing Remarks**
Suso Zamora, Executive Chairman & President

Q&A

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