Closing remarks: Our Path Forward

Suso Zamora, *President and Executive Chairman, Auna*

Great. So that it is easier, let me just finish here. I wanted to make sure that the audience takes these key messages. Auna is about access in a huge market of unmet demand. Our model is very unique. It captures all, in due time, of scaled vertical integration and a model that is sustainable because we have the patient in the center, all the providers or services aligned with what must be delivered. And of course, financial returns, which feeds all our growth.

I think those are the three key elements that one needs to take home when one thinks about Auna. This is a market that is being dislocated. I think Rayet made a good presentation on AI. It's been this primary care and low-value care is being dislocated by AI, by robotics. And we're playing that game. That's going to be a low-value game. And we are very well-positioned and dominant and becoming more dominant in high-complexity care in which we want to scale.

So, I think those are the messages. I think everybody concludes the stock is undervalued. This is a great opportunity to get the market to recognize its value, and we're on it; we're on it. It's not only about delivering growth, it's not only about delivering predictability, it's also delivering a broader range of investors, more coverage. It's all about making sure that we have the dividends in mind, we have the repurchases in mind. We will deliver to investors, as well.

Lorenzo Massart, *EVP of Strategy & ECM, Auna*

Very good. So, with this, we're going to conclude the webcast. Just before we close it, if I can ask people here, it says that the survey is optional. Actually, it's not optional. We would really appreciate if you can fill it out. It will take five minutes, but it's extremely good feedback for us to be able to improve this event and obviously improve what we're doing at Auna.

So with this, we want to thank all the people that connected to the webcast. And for the people that are staying, that are here in Lima, we are going to go to the second floor or two floors up to have lunch.

For the people that are coming to do the tour to Clínica Delgado and the Centro de Bienestar. At 1:20, we are going to meet in the lobby, and there will be a bus to take us to make the tour.

Suso Zamora, *President and Executive Chairman, Auna*

Lorenzo, I just want to finish off by thanking you and thanking your team. We know this is a lot of work, and we really appreciate the work that you have done delivering it. Thank you very much.